

STRATEGIC ISSUES, OBJECTIVES AND STRATEGIES

The Department of Finance and Economic Planning has identified 9 key strategic issues which it is working to address in order to effectively achieve its mission while also providing the leadership required to accelerate the realisation of the County Integrated Development Plan. The strategic objectives and the strategies to be pursued in addressing the issues are also presented below.

No.	Strategic Issue	Strategic Objectives	Strategies
1.	Coordination of planning, policy formulation and results tracking	1.1 Strengthen policy formulation and planning	<ul style="list-style-type: none"> • Strengthen leadership and coordination of the formulation, development and implementation of sectoral policies and programmes • Enhance efficiency of processes through implementation of a quality management system • Strengthen linkages and feedback mechanisms with headquarters and Sub County offices • Facilitate effective decentralization of planning and budget process from the sector Departments to Sub Counties.
		1.2 Improve tracking of results	<ul style="list-style-type: none"> • Strengthen M&E and cascade it to all sectors and non state actors for enhanced feedback • Produce timely quarterly and annual monitoring and evaluation reports to inform policy • Computerise M&E system in the county through development of Project Management Information System (PROMIS). • Enable wide access to M&E information to support evidence based decision making
2.	Coordination and tracking the implementation of CIDP	2.1 Strengthen the capacity of the Department to provide leadership and coordination required for successful implementation of the CIDP and CFSP.	<ul style="list-style-type: none"> • Establishment of the Sector Working groups and County Budget and Economic Forum. • Preparation of annual budgets • Provide leadership in fast tracking of the implementation of CIDP and CFSP across different sectors. • Establish a clear operational framework between the Sector Working Groups and the Departments. • Track progress of the implementation of CIDP and CFSP

No.	Strategic Issue	Strategic Objectives	Strategies
3.	Human Resource Capacity and working environment improvement	3.1 Build adequate human resource capacity	<ul style="list-style-type: none"> • Develop a clear organizational structure that allows for the allocation of responsibilities for different functions and processes of workflow • Determine the skills, knowledge and experience necessary for performance of ministerial functions • Develop the scheme of service for professional staff • Enhance staff capacity
		3.2 Provide a conducive work environment to enhance effective delivery of service	<ul style="list-style-type: none"> • Strengthen the existing Sub County systems and structures through infrastructure support • Acquisition of own office complex
4.	Leveraging on Information and Communication Technologies(ICT s)	4.1 Improve the Department's leverage of ICT in its operations for quality service delivery.	<ul style="list-style-type: none"> • Enhance capability for communication and access to information to and from line Departments and Sub Counties. • Enhance the capacity of ICT in terms of the equipment and human capacity/skills. • Develop the Department's ICT policy in line with the County ICT Policy • Develop ICT Strategy in line with the E-Government Strategy • Develop an ICT Security framework to address business risks and business continuity. • Introduce new web- based services and systems that will facilitate efficient and effective service delivery
5.	Linkages between policy, planning and budgeting	5.1 Strengthen the MTEF process at all levels	<ul style="list-style-type: none"> • Deepen MTEF process by basing it on the CIDP • Cascade and operationalize the MTEF process at the Sub County level • Institutionalize Public Expenditure Review (PER) and use it as a basis to allocate resources annually.

No.	Strategic Issue	Strategic Objectives	Strategies
6.	Cooperation with national, regional and international Finance and Economic Institutions and bodies.	6.1 Strengthen linkages and coordination with national, regional and international institutions and bodies	<ul style="list-style-type: none"> • Build capacity within the Department to deal with the national ,regional integration and international socio-economic cooperation matters/initiatives • Develop capacities for negotiations and international relations (train negotiators who can be used by other Departments to front for County’s position in these initiatives) • Strengthen economic partnerships with external partners (bilateral, regional and international) • Establish a central depository of information/data on County’s involvement/ participation in emerging national, regional and international initiatives
7.	Internal Revenue	7.1 Increase county revenues collection	<ul style="list-style-type: none"> • Revise fees, rates, levies, Reduce revenue leakages and seal loopholes • Broaden the fees, rates and levies base • Adopt appropriate technology in revenue collection • Enhance capacity of the revenue collectors • Sensitization of the public on fees, rates and levies compliance
8.	Utilization of public resources	8.1 Strengthen accountability of public resources	<ul style="list-style-type: none"> • Proper maintenance of accounting records, • Timely provision of financial reports. • Monitoring of revenue and expenditures approved by County Assembly • Institutionalise strong accounting internal control systems
9.	External Resources mobilization, disbursement, utilized and prudent public	9.1 To ensure external resources are effectively mobilized, disbursed and utilized	<ul style="list-style-type: none"> • Identify, negotiate and secure sources of external funding on behalf of the government. • Integrate donor commitments into annual estimates and MTEF budget process. • Ensure full involvement of appraisal of new projects. • Facilitate provision of technical assistance from donors to Government Departments and County Government entities.

No.	Strategic Issue	Strategic Objectives	Strategies
	debt management.	9.2 Prudent public debt management	<ul style="list-style-type: none"> • Ensure participatory periodic monitoring and evaluation of all budgeted projects and programmes. • Ensure effective management of Government/Donor Financial Agreements • Carry out continuous forecasting and analysis of resources inflows and disbursement to all projects and programmes

ACRONYMS AND ABBREVIATIONS

CIDP	County Integrated Development Plan
MTEF	Medium Term Expenditure Framework
ICT	Information Communication Technology
PROMIS	Project Management Information System
PER	Public Expenditure Review